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—2012— How do we measure power? By looking at who signs the deal or who drafts it in the first place? Who gets calls returned or who can block them at will? We reward all these players, and pay special attention to the innovators, those with the ability to thrive in uncertain times

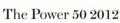
Gregor Robertson Mayor position last year: 3. Age 48

After four years, Robertson is unmistakably putting his spin on this city that's equal parts lumber baron, condo huckster, Hong Kong technocrat, and Lululemonista. With a second decisive election behind him, he's steaming steadily through his Vancouver Reset playbook. Homelessness? The city is done tussling: a full complement of the shelter and transition beds requested from the province is coming this winter. Bike lanes? Going in everywhere, including possibly the middle of the Granville Bridge

Affordable housing? A bold experimental policy already has applicants lining hoods shell-shocked). Public space? Robson Square is closed to cars, pendi development? Robertson is travelling the world—Shanghai, Paris, London, S couver as the hot city for tech/digital/green business. At times, our slow-tal seemed overshadowed by his powerful posse. Now he's out front, while his him. Even detractors acknowledge that, whatever the faults of the man they Greenest City Ever, Robertson says what he's going to change and he does

 $\left. B_Y \right|$ frances bula, John Burns, dave ebner, Michael Harris, K rebecca Philps, anicka quin, Liane salo, Jennifer van eve

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and, most significantly, in a year when he sion of his powerful Fairchild Media is in and fellow golden boy Jason Kenney are line to increase programming from two rumoured to be in line for promotions, he nationwide channels to six, just as his broke ranks with the Tories over Northern Gateway, criticizing Enbridge's past corporate behaviour.



CAROLE JAMES PREVIOUSLY #30 (2005). AGE 54 Despite being forced out as than to taxpayers. NDP leader in 2010, James re-

provincial party. Observers 20 ect her to be named deputy and given a top cabinet position if the NDP wins. Adrian Dix owes her: James's willingness to set aside her bruised ego work beside the rebels who undermined her, and then seek re-election this spring has been essential to unifying the once fractured caucus. She couldn't bring the NDP victory as leader, but she's respected by the faithful for her toughness (including much scrutinized challenges with her

family) and passion.

THOMAS FUNG FOUNDER & CEO, FAIRCHILD GROUP

PREVIOUSLY #23. AGE 61 A diversified portfolio continues to bridge Fung's local business interests with in-

creasing calls for joint ventures in China. This year sees his St. Germain café open in Shanghai and Chef Hung Taiwanese Beef Noodle set up in both Shanghai and Beijing (as well as on UBC's Point Grey campus). Locally, he'll debut the first of a string of cafés by local chocolatiers Dominique and Cindy Duby's Wild Sweets beneath his own offices at 16th and Cambie, as early as Valentine's Day. As with all his ventures, dealings with China are in hoods. Biggest surprise last year? Toope:

support for the anti-abortion Motion 312 | the cards; speaking of which, the TV divison (employed by a Chinese state broadcaster) negotiates with Canadian companies about licensing competing Chinese content. Biggest looming challenge? My new mainland China endeavours sometimes face unpredictable predicaments. Who should be #1? Backyard chickens our mayor offers more rights to them

> mains a beloved figure in the STEPHEN TOOPE &

> > PRESIDENTS, UBC & SFU



TOOPE: PREVIOUSLY #40. AGE 54; PETTER: NEW TO THE LIST. AGE 59 Together, they oversee the education of 90,000 students. Both are Cambridge-trained lawyers and both have worked with government. UBC's Toope consult-

ed with Foreign Affairs and the UN Working Group on Disappeared People; Petter served two terms as an MLA, notably heading advanced education and grown in 10 years from 550 students to 8,000 (and with the promise of dramatic expansion in its future). Both face similar challenges: to deliver excellence in teaching and research, high student job placement, and strong return on capital investments like real estate. (The future of SFU Harbour Centre and UBC Robson Square should occupy any savvy city watcher.) Toope has worked to attract a global faculty with housing assistance and is now al (especially Asian) students. Petter has overseen a historic two-year revisioning

of SFU as the "engaged" university, with

a mandate to connect the once-radical

institution to its students and neighbour-

bad timing since day one, when she inherited the steam-ing pile of an HST referendum

Whatever his faults, the Dear

Leader of the **Greenest City Ever says what**

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CHRISTY CLARK PREVIOUSLY #7. AGE 46 The premier has experienced

she knew the Libs must lose. Two years later—scarred by a nomination battle, unable to call a snap election to secure a clear mandate, now into her third chief of staff—Clark finds herself abandoned by caucus and in battle with just about ev-eryone: Alberta premier Alison Redford, a newly revitalized NDP, an unforgiving world economy (B.C. deficit—a Lib no-go—at \$1.14 billion and counting), and a stubbornly unwooable electorate. She's had wins along the way, of course, defusing a range of public service strikes and managing a morass of badly performing Crown corporations. Her fate after May remains uncertain, but until the election she remains invested with the hopes, dreams, and power of a province





JIM PATTISON GROUP PREVIOUSLY #1. AGE 84
He's still firmly in control of Canada's third-largest privately held company, and his diverse

holdings (grocery stores to auto dealer-ships, radio and TV to Ripley's Believe It or Not!, all of which employ around 34,000 people)—bring in over \$7 billion a year. But it's during tough economic times that his legendary assiduity, along with a relentless drive to continue investing and innovating, seems particularly prescient. To wit, the Overwaitea Food Group was recently recognized by Greenpeace as Canada's top grocer for sourcing and selling sustainable seafood. The next beach head: South Gran-ville, where he bought Linda Meinhardt's boutique grocery in September

Who should be #1? Backyard chickens. Our mayor offers more rights to them than to taxpavers.

THOMAS FUNG

The most senior official of the Central Operating Department of the Chinese government knew a lot about UBC, and was really willing to engage in a detailed and sometimes political discussion. Biggest looming challenge? Balancing our budget in light of stagnant government funding, a continuing cap on tuition increase, the placement of SFU Surrey, which has a small projected cut to our operating grant, inflation, and salary increases that must be funded out of existing revenue.



LARRY BERG $PRESIDENTAND\ CEO, VANCOU$ VER AIRPORT AUTHORITY PREVIOUSLY #32. AGE 65

One in eight Canadians drove to an American airport for a cheaper flight in 2010; to re-

aggressively pitching UBC to internation- engage them, YVR's Berg has embarked on a 10-year, \$1.8-billion expansion of services and amenities (yes, improvement fees rose \$5 this year.) Locals also skip local shopping in favour of discount outlets, so he's opening a 97-shop luxury mall on the Canada Line in the fall of

