

POWER 50

WHOSE CITY IS IT?

That simple question, easy to pose but difficult to answer, helped to inform our deliberations as we sorted through the scores of names of people with a legitimate claim to a place on the list—our 15th annual ranking. Here are the people who are shaping Vancouver's future for all of us.

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|| BY FRANCES BULA, CHRIS KOENTGES, GARY MASON, GARY STEPHEN ROSS
AND THE EDITORS OF VANCOUVER MAGAZINE ||



AS ONE OF THE MOST BEAUTIFUL CITIES IN one of the most stable countries on earth, Vancouver attracts people from all over the country, and the world. By 2041, Metro Vancouver is expected to be home to more than 3.2 million people. That demand drives up real-estate prices, forcing some young families to seek their fortune elsewhere.

But the fight for ownership of the city plays out in more obvious ways every day. Is Vancouver the city of the cyclists who stream, in ever-increasing numbers, into downtown each morning? Or of BMW drivers who can't turn right because of the bike lane? Selfie-happy foodies who dress all in white and sip tiny bubbles, or bleary-eyed addicts lining up at a food bank? Developers eager to rezone prime locations, or First Nations elders who view those sites as sacred?

The answer, of course, is "all of the above." Every city is a nexus of opposing forces—a dynamic that gives urban life its richness and vitality. One of the most valuable exercises of power is the wise and fair mediation of those forces. Power is the ability to get things done, using money or political muscle; but it's also the ability to cooperate, to strike compromise, to include those we may oppose. Whose city is this? As the great urban theorist Jane Jacobs put it, "Cities have the capability of providing something for everybody, only because, and only when, they are created by everybody."



MASTER BUILDER

1 IAN GILLESPIE

FOUNDER & CEO, WESTBANK PROJECTS
AGE 54 MOVEMENT ↑ (#6, 2014)

When leaders at First Baptist Church, at Nelson and Burrard, interviewed local developers to decide on a partner to build a condo skyscraper on their land, it was Ian Gillespie who most impressed them. His conviction that a building must be more than just a structure—that every building is a contribution to the fabric of a dynamic, well-functioning urban environment—is what swayed them. True to that philosophy, Gillespie is imaginatively re-creating the city at dazzling speed these days. His massive Vancouver House project, woven around the north

end of the Granville Bridge, breaks downtown's repetitive pattern of thin, straight-line glass towers with a design by Danish superstar architect Bjarke Ingels. Gillespie's firm, Westbank, just completed the Telus Gardens office and condo tower and commissioned Japanese architect Kengo Kuma for another tower on Georgia. Gillespie steered the massive Oakridge shopping mall re-development (which will create a mini-city at 41st and Cambie) through city approvals. And then there are the major Westbank projects in Toronto, Seattle, and Hawaii. That would be more than a full plate for most developers. But Gillespie also bought Vancouver's downtown steam-heat power plant and is transforming it into a low-carbon energy generator that will service dozens of new buildings on the downtown peninsula. And he's building a social and market-rental housing project in Blood Alley. No developer has a more diverse range of partners, and no one has had a more profound influence on Vancouver this year.

1: Jeff Vinnick

2: Glenn Bagla/Vancouver Sun

BIG WHEEL

2 GREGOR ROBERTSON

MAYOR, CITY OF VANCOUVER
AGE 51 MOVEMENT ↑ (#3, 2014)

What a difference a year makes. Before last November's election Gregor Robertson had to apologize publicly to save his Vision Vancouver party from what looked like sure defeat. Vision's win at council had a whiff of scraping through, though the mayor himself got a record-setting 83,000 votes. And he's taken some hits, from friends and political allies, over the purchase and sale of his home, his divorce, and his relationship with Chinese-born pop star Wanting Qu. But he and his party still hold the reins as incredible change sweeps through Vancouver these days, and Robertson has lately been flexing his muscles and scoring some wins. Over the objections of some in his party, he decided that the rule of city manager Penny Ballem was over and terminated her contract. He's garnered attention for his attendance at international climate-change gatherings in D.C., Paris, and the Vatican. During his New York trip in September he got starry-eyed coverage from Bloomberg, which supported his claims that Vancouver has transformed itself from a resource town to a high-tech hub. No Vancouver mayor has ever given the city such a high international profile, and the Conference Board of Canada says that Vancouver's economy is poised to perform better than that of any other city in the country. Politics, like comedy, is all about timing.



MICHAEL AUDAIN // WHAT'S THE WORST THING ABOUT OUR CITY?

"TOO MANY OLD GEEZERS DIE RICH INSTEAD OF HAVING FUN AND GIVING IT ALL AWAY."

3 CHIEF ROBERT JOSEPH

CHIEF OF THE GWAWAENUK FIRST NATION
AGE 76 MOVEMENT (First Appearance)

He wasn't quite seven when he was taken from his family home and sent to St. Michael's residential school in Alert Bay, a village on Cormorant Island off northern Vancouver Island. For the next 11 years, Robert Joseph's life included abuse of the most disturbing and painful kind. Those experiences have left him with deep psychological scarring and haunting memories. But that pain would also give Joseph a gift: the power to speak with authority and authenticity on the subject of reconciliation. Today, Chief Robert Joseph, 76, is a leading voice—perhaps the leading voice—in the discussion about how to bridge the aboriginal-non-aboriginal divide in this country.

A hereditary chief of the Gwawaenuk First Nation (on Watson Island off the central B.C. coast), Joseph is the founder of Reconciliation Canada. He has described its mandate as encouraging and fostering reconciliation "through dialogue, economic reconciliation, educational outreach, and creating partnerships between multiple segments of society so we can have a more inclusive Canada where we can share prosperity." His group organized the nationwide Walk for Reconciliation marches, including one in Vancouver in 2013 that drew thousands in the pouring rain and ended with a stirring plea by Dr. Bernice King, daughter of civil rights leader Martin Luther King, Jr., for political action to deal with the unresolved issues of the First Nations in Canada.

Joseph was among those the federal government consulted on the wording of Prime Minister Stephen Harper's 2008 official apology to the country's First Nations for the residential school system. He was an advisor to the Truth and Reconciliation Commission and to Indian Residential School Resolutions Canada. He has served in an executive capacity with the Indian Residential Schools Survivors Society, an organization that provides crisis counselling and support for residential school survivors.

His eloquence is a great force because he speaks without animosity. "Everything Robert Joseph talks about is out of love and care," says former Tsawwassen First Nations chief Kim Baird. "He has a powerful story to tell and a vision for reconciliation that is compelling. He touches a lot of people with his call for healing." Joseph is helping shape the conversation around the role First Nations will play in Canada's future. Part of that discussion involves coming to grips with the country's racist past, one outlined in grim detail in the landmark Truth and Reconciliation Commission report released in June. It concluded that Canada's treatment of aboriginal children at residential schools amounted to cultural genocide, and it called for a nation-to-nation relationship between the Crown and its first peoples. Among its 94 recommendations was a demand that Canada honour

the United Nations Declaration on the Rights of Indigenous Peoples, which the federal government has so far viewed as a non-binding document.

In recent years the Supreme Court of Canada has put aboriginal people on a new economic footing with a groundbreaking ruling that gave First Nations rights over their ancestral lands unless their ownership had been signed away in a treaty. The historic Williams decision of 2014 gave them powerful leverage over development on their land—which, as the Christy Clark government is learning, has far-reaching implications for the province's resource-industry aspirations. As the First Nations gain new powers and new confidence, forging partnerships is crucial. It's work that requires patience, understanding, and an outsized capacity for forgiveness—qualities embodied by Chief Robert Joseph.



EVERYTHING IS GOING TO BE ALRIGHT

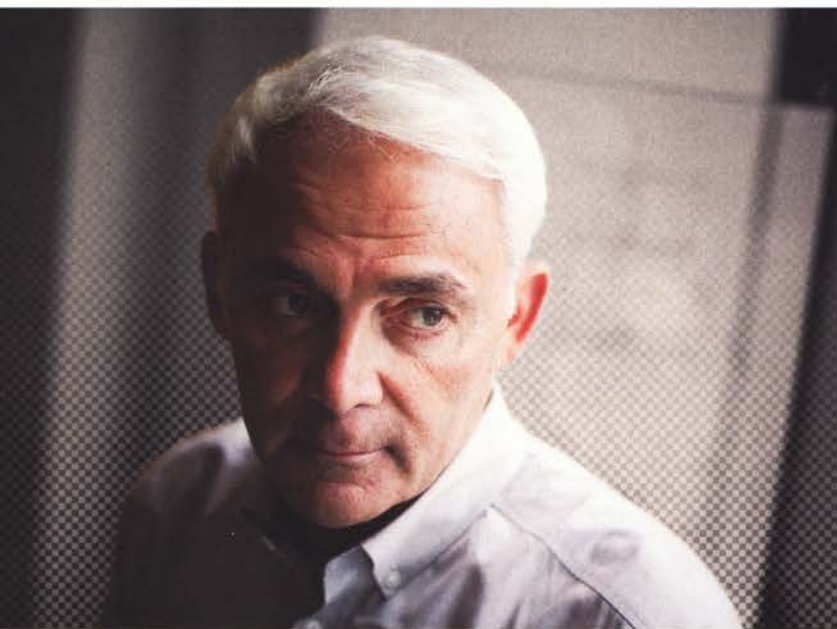


4 BOB RENNIE

FOUNDER & DIRECTOR,
RENNIE MARKETING SYSTEMS
AGE 59 MOVEMENT ↑ (#8, 2014)

Information is power, and nobody in this city gets better information, sooner, about buzzy things, from a more diverse network—and nobody uses that information more deliberately, or to greater effect—than the obsessively driven, seemingly ubiquitous Energizer Bunny that is Bob Rennie. He meets more players for coffee, and has a busier BlackBerry, than someone of lesser energy might think possible. Christy Clark has publicly acknowledged the crucial role he played in her 2013 electoral victory and his effective fundraising has made the provincial Liberals debt-free for the first time in memory. At the municipal level, his support of Gregor Robertson and the Vision team has been similarly vital. Meanwhile,

relying on data from his own pollsters, he helps developers figure out what to build where and how to market their projects; then his real estate agents sell the finished units—to the tune last year of some \$1.5 billion. That's why, in May, his annual presentation to the Urban Development Institute (he argued for greater density and blamed local speculation, not foreign investment, for our stratospheric real-estate prices) drew a standing ovation—and, of course, accusations of self-interest. Behind the scenes, he works diligently to address homelessness and the need for subsidized shelter. But his real passion is the collection of contemporary art he has assembled, one of the finest in the world. (Only a tiny portion is shown at his museum—the old Wing Sang building on Pender Street in Chinatown, which he transformed into a tasteful architectural gem.) His stature in the art world is clear: he's about to step down as head of the North American acquisitions committee at the Tate Modern in London and accept a seat on the board of the Art Institute of Chicago. His stature in Vancouver is summed up by a City Hall insider, who explained, "Generally speaking, if Rennie's behind something, it gets done."



● LIFE LESSON

5 FRANK GIUSTRA

FINANCIER AND PHILANTHROPIST
AGE 58 MOVEMENT ↑ (#17, 2013)

The mining business has been in the dumpster, but these things are cyclical and Frank Giustra, who made his fortune in oil and mineral exploration, has plenty to keep him busy in the meantime. He has numerous food-related interests; one of them—his olive oil, Domenica Fiore, named for his mother and derived from his olive grove in Umbria—is regularly judged the world's finest. His magazine startup, *Modern Farmer*, has won a loyal following and major accolades. He built and sold Lionsgate Entertainment, a Hollywood-type movie studio, here in Vancouver. The studio in which he's now the major shareholder, Thunderbird—with several recent acquisitions and a *Blade Runner* sequel, starring Ryan Gosling, in the works—looks nicely positioned to go public. Small wonder the Vancouver International Film Festival recently honoured Giustra with its inaugural Screen Industry Builder Award. And he's now in the music business as well, having founded Westsonic, a Vancouver

recording studio that allows him to indulge his passion for songwriting.

When a close friend passed away last year, Giustra realized he didn't want to end up just another "dead rich guy." He started doing a "Dear Rich People" column for the *Huffington Post*, explaining his philanthropic rationale and urging other wealthy people to follow suit. His commitment to helping others, via the high-profile Clinton-Giustra foundation and the heavyweight International Crisis Group, caught the attention of no less a personage than His Holiness the Dalai Lama, who awarded him one of the first-ever Dalai Lama Humanitarian Awards. But it's the work Giustra does quietly, close to home, that makes him special. What other billionaire has gone on a midnight walkabout in the Downtown Eastside, doing a homeless count, to better understand the issue? And who else not only gives his time and money to the Boys Club Network, which provides direction and role models to at-risk youth, but also personally mentors former gang members? "There are very few people who have that sense of themselves as both a local and a global citizen," says Louise Arbour, the former UN High Commissioner for Human Rights and former CEO of the International Crisis Group. "Frank does." Giustra can get almost anyone on the phone—he's pals with business tycoons, movie stars, and world leaders—but his real distinction is that he's made himself into a pragmatic philanthropist who's not forgotten his humble Abbotsford roots.

● POWER PLAY

6 THE AQUILINI FAMILY

AQUILINI INVESTMENT GROUP
MOVEMENT ↓ (#1, 2014)

The exchange rate is playing havoc with Canadian NHL teams, which pay many expenses (including player salaries) in U.S. funds. Meaning the Canucks' bottom line doesn't look nearly as bright as it did a few years ago. The on-ice product also pales in comparison to the team that came within a game of a Stanley Cup championship in 2011. Don't cry for the Aquilini family, though. With three towers rising above Rogers Arena, a second FlyOver attraction (after the one at Canada Place) soon to open in Minneapolis, extensive blueberry-, cranberry-, and wine-growing properties in the Lower Mainland and Washington state, new restaurants in Whistler, multiple partnerships with the First Nations, and a potentially mammoth pipeline project in northern B.C., the Aquilini Group just keeps growing. The death in June of beloved matriarch Elisa dealt a blow to husband Luigi and their sons (below, left to right) Roberto, Francesco, and Paolo. But the astute hiring of former VPD chief Jim Chu adds depth to a powerful team.



5: Ben Nelms; 6: Malcolm Parry



● UTILITY PLAYER

8 JESSICA MCDONALD

PRESIDENT & CEO, BC HYDRO
AGE 46 MOVEMENT ↑ (#22, 2014)

British Columbians who depend on BC Hydro for electricity don't have to look far for reasons to resent the massive utility: ongoing rate increases, smart meters, and mega infrastructure projects such as the Site C dam. But CEO Jessica McDonald knows something about being on the hot seat, having been deputy minister to Premier Gordon Campbell from 2005 to 2009. Nor is she a stranger to running big, unwieldy organizations—she was also head of the province's 30,000-plus-strong public service. An expert mediator, she'll find her political background useful as she seeks to appease Hydro's many stakeholders. The Crown corporation's mandate—to supply "reliable power, at low cost, for generations"—is complex and daunting; climate change, the empowered First Nations, and acts of God make it even more so. Like her predecessors—Marc Eliesen, Dave Cobb, Charles Reid—she's discovered that running a \$5-billion utility with 5,500 employees is a Herculean task for which you get faint praise and abundant criticism.

● LIVING LEGEND

7 JIMMY PATTISON

CHAIR & CEO, JIM PATTISON GROUP
AGE 87 MOVEMENT ↓ (#5, 2014)

For a guy who didn't have positive net worth until he was in his fifties, Pattison—one of the two or three richest people in Canada—has done all right ever since. Spend a day in Vancouver and you can't help but interact with his empire: auto dealerships, grocery stores, billboards, radio stations; or perhaps you'll spot his yacht, the *Nova Spirit*, slipping

under the Lions Gate Bridge. Pattison is ably supported by the all-star team he's assembled over the years, including former Blake Cassels lawyer Michael Korenberg, former Hydro chief Dave Cobb, and former B.C. premier Glen Clark, who's likely to assume control once the 87-year-old Saskatchewan native calls it quits. Pattison's work ethic and smarts have made him a legend. But what makes him admirable is his quiet philanthropy, his support of fellow business people—who routinely seek his advice—and his mentorship of young entrepreneurs. Eric Pateman, who started Edible Canada at Granville Island, tells the story of sending Pattison a handwritten note, requesting half an hour of his time—and promptly being invited to HQ atop the Shaw Tower for a late-afternoon session at which Pattison opened his books, offered advice, and answered questions until 8 p.m.



9 ROBIN SILVESTER

PRESIDENT & CEO, PORT METRO VANCOUVER
AGE 47 MOVEMENT ↑ (#16, 2014)

Port Metro Vancouver lies at the nexus of many of the forces that define this city: global opportunity vs. local responsibility; economic growth vs. environmental protection; federal oversight vs. municipal accountability—and Robin Silvester is the man on the spot. Overseeing the biggest, most active port in Canada—a complex organization that must deal with a plethora of unions and competing stakeholders—means there are always fires to put out (sometimes literally, as in March, when a chemical fire in a container on Burrard Inlet darkened the skies and prompted fears of toxicity). As the Lower Mainland continues to develop, the port needs more trade land to meet the growth mandated by the federal government and articulated in the Port 2050 plan Silvester introduced in 2010. That long-term vision repeatedly bumps up against the short-term priorities of politicians, municipalities, and corporations. Which is what makes Silvester's job so challenging—and so important to the region's future.



QUEEN OF VICTORIA

10 CHRISTY CLARK

B.C. PREMIER
AGE 50 MOVEMENT ↓ (#2, 2014)

It hasn't exactly been a banner year for the premier. Her support for LNG and the infrastructure needed to get it to market has been dealt a blow by the drop in energy prices, which may be dragging the country into recession. Putting the region's transit future to a referendum—thus allowing voters to nix tax increases for improved mass transit—has, say critics, doomed the Lower Mainland to a congested, automotive future. The plan to close the Burrard Bridge for downward dog day, cancelled due to public ridicule,

was a PR disaster, as were a number of her tone-deaf tweets. The list of political sins goes on: the firing of Ministry of Health workers (one of whom committed suicide) and government claims of an RCMP investigation that never existed; tardy response to the summer's forest fires; the Site C dam controversy; a disappointing attempt to update B.C.'s liquor laws; insensitive treatment of First Nations; the unexplained disappearance of 30 years' worth of education records; an Abbotsford teen who fell to his death through the cracks in the provincial child-care system; even Arvind Gupta's messy departure from the president's office at UBC (the board is stacked with provincial appointees)—all attest to a government with a knack for getting it wrong. That said, B.C., compared to other provinces, is in sound financial shape. And Christy Clark may be down, but that doesn't mean she's out, as she showed a couple of years ago in the last election, when the NDP were riding high and it was assumed the Liberals didn't stand a chance.

IRENE LANZINGER // WHAT'S THE WORST THING ABOUT OUR CITY?

“POVERTY AND HOMELESSNESS. WE NEED A PROVINCE-WIDE POVERTY REDUCTION PLAN THAT INCLUDES FAIR WAGES, PUBLIC SERVICE AND HOUSING WITH SUPPORT.”



FIRST AIDE

12 MIKE MAGEE

MAYOR'S CHIEF OF STAFF
AGE 51 MOVEMENT ↓ (#7, 2014)

If there's an overlooked reason why Gregor Robertson won re-election as mayor last year, it's his chief of staff. It was Mike Magee who, during the municipal campaign, mediated between the scorched-earth and kinder-gentler camps in the Vision Vancouver party. After the election, some blamed him for Vision losses on the school board and park board, but he steered the campaign deftly enough between aggression and humility to help Vision eke out a win. In the early 2000s Magee helped solidify Vision into a real party, and he's been by the mayor's side ever since. He and city manager Penny Ballem were considered the two who ran the show at city hall; now that Ballem is gone, and Magee's close friend Sadhu Johnston is acting city manager, Magee is all the more powerful. There's been speculation about whether he'll decamp to the federal Liberals (he was involved in raising money for a group of union and centre-left types to run ads against Stephen Harper and the Tories). Meanwhile, he's handling the difficult files and standing by the mayor's side whenever Robertson gives a speech, cuts a ribbon, or meets a Pope.

ARTISTIC PRINCIPAL

11 MICHAEL AUDAIN

CHAIR, POLYGON HOMES
AGE 78 MOVEMENT ↑ (#31, 2014)

If you're involved in the arts in British Columbia, you're involved with Michael Audain. If you're a young artist, the Audain Emerging Artist Acquisition Fund might buy a piece of your work. If you hit the big time, the Audain Prize might be your sweet reward. If you visit the National Gallery in Ottawa, the VAG, the Art Gallery of Greater Victoria, the Museum of Anthropology, the Bill Reid

museum, the Gordon Smith museum, or the newly branded Polygon Gallery in North Vancouver, you're enjoying the ongoing support of Audain's foundation. Ditto if you're an art student at UVic, UBC, SFU, or Emily Carr. And the new year will bring the soft-spoken magnate's crowning philanthropic achievement: the opening of the Audain Art Museum, a 56,000-sq.-ft. ode to the art of British Columbia, tucked up next to Whistler Village in a stunning Patkau-designed building. The museum will be everything the sexy new VAG (where he's still honorary chairman) isn't: focussed, funded, and actually built. All this while Polygon Homes, the development company that enabled his cultural largesse, clips along—with little fanfare and big returns—as the go-to builder for functional contemporary units in such places as Richmond, Coquitlam, Abbotsford, and South Surrey.



11: Jonathan Cruz; 12: Alison Kuhl

13 PETER FASSBENDER

MINISTER RESPONSIBLE FOR TRANS LINK
AGE 69 MOVEMENT (First Appearance)

Since jumping into provincial politics in 2013, the former Langley mayor has become one of Premier Christy Clark's most trusted ministers. Clark didn't hesitate to give the rookie MLA the always-tough education portfolio, along with the seemingly impossible job of trying to reach a long-term labour agreement with the province's teachers. Mission accomplished: the six-year deal is the longest ever signed by the B.C. Teachers' Federation. He also helped shape the massive curriculum overhaul being rolled out over the next couple of years. That accomplished, Clark in July moved Fassbender to the Ministry of Community, Sport and Cultural Development with responsibility for TransLink—the key part of his job. Fixing the broken governance model that has undermined the public's confidence in the beleaguered transit authority will be no easy task, but it says something about Clark's faith in 69-year-old Fassbender that she gave him a role where others have failed. His past association with the region's mayors should come in handy as he tries to find a way to give them the increased say over the TransLink they seek, while ensuring the provincial government doesn't forfeit total control.



14 HUNTER HARRISON

CEO OF CANADIAN PACIFIC RAILWAY
AGE 71 MOVEMENT (First Appearance)

A CEO who lives in Connecticut and runs a company headquartered in Calgary may seem an odd choice for this city's Power 50. But the company is CP—the railway that helped build Canada—and the war it's waging over the fate of the Arbutus corridor speaks directly to the theme of this list: Whose city is it? Hunter Harrison, 71, son of a Memphis police officer and a notoriously tough "big personality," was brought in to turn CP around in 2012, after the vicious proxy fight led by a U.S. hedge-fund mogul that ousted former CEO Fred Green and remade the CP board. One of Harrison's mantras is to "optimize assets." That's why CP moved its headquarters from downtown Calgary out to CP's under-utilized Ogden Yards, and it's why the fate of some long-disused, CP-owned real estate in Shaughnessy is the focus of an increasingly intense battle here. CP's hardball tactics—tearing out community gardens, threatening to store railway cars in the midst of a pricey residential neighbourhood—have put tremendous pressure on city hall to come up with a win-win solution. Whether it's trading city-owned property for CP-owned land elsewhere, or having a developer buy the Arbutus lands and then gift much of it back to the city (or something else altogether), the resolution of this showdown will shape the way the city evolves for years to come.

15 PATRICIA DALY

CHIEF MEDICAL HEALTH OFFICER, VP OF PUBLIC HEALTH
AGE 64 MOVEMENT (First Appearance)

Dr. Patricia Daly likes to tell friends that if they haven't heard her on the radio, that's probably a good thing. At a time when reason can be drowned out by hysterical online opinion, there's much to be said for the steady voice of Vancouver's chief medical health officer. "The risks that people perceive," she says—speaking of Ebola and other tropical diseases—"are often much higher than the actual risks." Instead, she says, people usually underestimate the risks of the apparently benign. Daly is responsible for everything from the quality of the air we breathe to the safety of the food we eat to the drugs we consume—and where we can consume them. "After 20 years working in public health in Vancouver, there's not a lot that could surprise me," she says—even in a year that's provided an especially textured glimpse into her quiet but widespread influence. In the spring, she helped the city navigate two environmental emergencies: the port fire in March and the oil spill in April. By June—in the absence of federal guidance—Vancouver city council began regulating the dozens of retail marijuana-related businesses that have sprung up. "Legalization and regulation of psychoactive substances like marijuana is the best way to reduce the harms associated with their use," she says. On the radio, you could hear her nuanced explanation of why those under 19 would be prevented from entering dispensaries, and why cannabis "edibles" would be prohibited (because of the dramatic rise in childhood poisonings in U.S. marijuana retail outlets).

Then came a summer of drought and record temperatures. "Drought conditions increased forest fires in the province," says Daly, "which had an impact on our local air quality, posing a risk to those with chronic health conditions such as asthma." The city also faced an outbreak of gastrointestinal illness due to consumption of raw B.C. oysters contaminated by a marine bacterium that proliferates in warmer water. She

ordered restaurants to stop serving raw B.C. oysters.

Daly even played a role in the transit referendum. "Advocacy is an important part of my job, and often my role is making a link to population health where it might not be obvious, to the public or to decision-makers. Advocating for a 'yes' vote in the transit referendum was an easy decision—there's lots of good evidence around the world that people who use transit to commute to school or work are more likely to be physically active and less likely to be obese than those using cars," she says. She also relied on results from a community health survey of 43,000 people in Metro Vancouver.

"Ultimately, the decision-making process comes down to one question: will it improve population health?"

Vancouver has one of the healthiest populations in the world. When Daly travels, she tells others about the city's low rates of smoking and obesity, the long life expectancy. Unfortunately, these numbers don't tell the whole story. "There are people in Vancouver who don't enjoy the same good health, and opportunities for it, as everyone else," says Daly. "My most important job is to help reduce those population health inequities, particularly for those living in poverty, aboriginal people, and some of Vancouver's immigrant and refugee populations."



16 RICH COLEMAN

MINISTER OF NATURAL GAS DEVELOPMENT & HOUSING, DEPUTY PREMIER
AGE 61 MOVEMENT ↓ (#4, 2014)

Not for nothing is Rich Coleman referred to as "Minister of Everything." First elected in 1996, he's held many of government's trickiest ministries and knows where all the bodies are buried. His reputation was forged under Premier Gordon Campbell and continues under Christy Clark. When Clark needed someone to handle her most important file—liquefied natural gas—Coleman was handed the job. It may be his toughest assignment yet. With a provincial election only two years off, the government is desperate to ink at least one major LNG deal. After all, the riches that LNG is supposed to deliver formed the basis of Clark's 2013 election win. Of course, there have been setbacks. The company expected to be the first to sign a major deal, the Malaysian energy giant Petronas, is dealing with horrible publicity after an audit exposed catastrophic lapses in safety at their operations. To make matters worse, the Malaysian government, which owns Petronas, has been rocked by a scandal involving the country's PM, Najib Razak. Through it all, Coleman has remained a picture of calm. He was one of the few who assured naysayers that the Liberals would win another majority in 2013, and he's anxious to show LNG doubters—who are also legion—that they, too, are wrong.



● NATION BUILDER

17 CHIEF IAN CAMPBELL

CHIEF OF THE SQUAMISH NATION
AGE 42 MOVEMENT (First Appearance)

When Woodfibre LNG Ltd. wanted to build a facility in Howe Sound, it soon discovered that the B.C. government would not be the only political entity with which it would be dealing. The company would quickly learn that concerns of the Squamish Nation, under the dynamic leadership of Chief Ian Campbell, would also have to be satisfied. The First Nation released 25 conditions that Woodfibre LNG had to meet before it could proceed with the project on ancestral Squamish land. Campbell, 42, has emerged as the new face of the Squamish Nation, following the defeat of Gibby Jacob in band elections in 2013. The band claims a vast territory from Whistler to downtown Vancouver. Under Campbell's leadership, the band has begun expanding its business interests. Among other ventures, it is partnering with the Aquilini Group to develop the Willingdon Lands in Burnaby. The band—which has a population of 4,100, about 2,400 of whom live on reserve—declared revenues of \$94 million last year, the most of any First Nation in the province. It derives lease dollars from the Park Royal Shopping Centre, among several other land holdings. For his part, Campbell, who completed the aboriginal MBA program at Simon Fraser University, has become a strong advocate for the language and culture of his community—and a new political force in the province.



● SERVICE PROVIDER

18 DARREN ENTWISTLE

PRESIDENT & CEO, TELUS
AGE 53 MOVEMENT ↓ (#7, 2013)

During Darren Entwistle's 14 years as president and CEO, Telus grew from a regional carrier into the second-largest telecommunications company in the country (ahead of Bell, behind Rogers) with close to 8 million subscribers and 2014 revenues of \$12 billion. Today it's easily the biggest Vancouver-based firm (ahead of the publicly traded Teck Corp. and the privately held Pattison Group). When Entwistle stepped down as president and chair last year in favour of long-time senior executive Joe Natale, it looked as if a clear succession plan had been executed. The unexpected announcement in August that Natale was himself bowing out and Entwistle was returning to the CEO's chair caught many analysts off guard. Telus's explanation—that Natale wasn't ready to move his family here from Toronto (as if this wouldn't have been sorted out prior to his appointment)—sounded like the kind of "personal reasons" blanket that boards sometimes throw over disappointing performance. In any case, Entwistle's restoration was timely: Telus Garden, the strikingly innovative new company headquarters that occupies a downtown block, was his baby all along. Because he worked closely with architect Gregory Henriquez on virtually every detail of the \$750-million project, it's only fitting that he presided over the official opening in September.



● HOME MAKER

19 SHAYNE RAMSAY

CEO, BC HOUSING
AGE 54 MOVEMENT ↔ (#19, 2014)

When you're CEO of the provincial agency responsible for creating social housing in one of the world's most expensive real estate markets, you're in the thick of one of the thorniest public-policy issues in the province. Welcome to Shayne Ramsay's world. Head of BC Housing since 2000, Ramsay has been at the heart of some of the most contentious debates in the city, particularly as they pertain to the Downtown Eastside and what to do about housing the troubled souls who walk (and often sleep on) its streets. Ramsay has overseen perhaps the most ambitious expansion of social housing in the province's history. Over the past 15 years, billions have been poured into building supportive housing here and around the province, turning dingy single-room occupancy hotels in downtown Vancouver into something people are proud to live in. His tenure has been productive and widely applauded, though it has not been without controversy: he's married to Janice Abbott, a powerful housing advocate in her own right and executive director of the Atira Women's Resource Society, one of the largest social housing agencies in the DTES. Given that Ramsay oversees the provincial body responsible for funding, there have been charges of conflict of interest. His response? He simply excuses himself, he says, whenever matters arise involving his wife's non-profit.



● ACCIDENTAL ACTIVIST

20 TRU WILSON

STUDENT
AGE 12 MOVEMENT (First Appearance)

"I remember when I was in kindergarten, the teacher got a new dollhouse," says Tru Wilson, a bright-eyed 12-year-old with shiny braces on her front teeth. "I started playing with the dolls, and one of my guy friends was like, 'What are you doing?' I said, 'Playing with the dollies.' He's like, 'But that's not what boys do.' And I'm thinking, yeah, but I'm not a boy."

"At first we thought Trey was gay," says Michelle Wilson, a graphic artist. She and her husband, Garfield, an actor and personal trainer, share their Ladner home with their three children and a dog. Having grown up in a Jamaican household in Edmonton, Garfield—macho and muscular—at first had trouble accepting that his son was not a little version of himself. Michelle was caught between not wanting her child to be bullied, and wanting her to be able to live as her true self.

One day Trey told his teacher at Sacred Heart elementary in Delta that he was "a girly-boy." The vice-principal called Michelle and said, "We're a little concerned with the language your son is using. You might want to tone that stuff down."

Instead, understanding that Trey had gender dysphoria, the Wilsons began lobbying the school to let her attend as a girl. The school firmly refused. Garfield was polite and rational in the discussions, thinking that would yield the best results. Michelle got quietly furious that he was treating school officials with the respect and consideration they were failing to show their child. "There was a lot of stress," says Garfield. "It put our marriage in a rocky place."

"They kept asking for supporting material from doctors," says Tru. "When we gave it to them, they'd ask for an opinion from a doctor they chose." Then they wanted a third opinion. "Then they played the religion card," says Garfield. Recognizing a transgender child, they said, would go against Catholic teachings. Tru was living as a girl at home, at her dance class, on her basketball team. "Then I had to go to school and pretend to be a boy."



"We wanted her to be able to wear the girl's uniform and they just shut us right down," says Michelle. "I remember sitting in the parking lot after one meeting, bawling my eyes out, thinking, so this is what it's going to be like."

Tru transferred to a public school, and the Wilsons filed a human rights complaint. "We wanted a policy in place so that other kids wouldn't have to go through what we did," says Michelle. The Catholic School Board was finally pressured into developing such a policy; the Vancouver School Board was already working on one. Meanwhile, an interview on Global TV, which the family posted on Facebook, became a way to let everyone hear their story in a safe way. "We had no idea what the reaction would be," says Michelle. "Would people shun us? Which friends would be left standing? Would we have to move?"

On the contrary. They were amazed by how open and supportive friends, family, and even strangers were. "It was overwhelming," says Michelle. "Even Garfield's parents, who are pretty traditional, said, 'We don't understand it, but we love you and support you.'" A year later, as the Vancouver Parks Board was developing a transgender policy, they asked Tru to be a poster child. A photo of Tru and her parents now appears on Parks & Recreation posters around in the city.

It wasn't until the whole family was benefitting from therapy that they began taking comfort in the realization that normalcy and conformity don't move the world forward. "If you look back," says Garfield, "you see that people who make a real difference usually go through hardships along the way."

Gender identity is the social-justice issue of our time, brought into focus, and media prominence, by the likes of Chelsea Manning, Laverne Cox on *Orange Is the New Black*, Jazz Jennings on the reality show *I Am Jazz*, Caitlyn Jenner on the cover of *Vanity Fair*—and by a child at a Catholic School in Delta who knew she belonged in a girl's uniform.

"I didn't expect to be on posters and people recognizing me and making a difference for other kids," says Tru. "I just wanted to be me."

17: Wayne Leidenrost/Vancouver Sun
20: Photography by Evan Kieroff, styling by Luisa Rino; Hair: Makeup by Melanie Neutend for Elizabeth Agency.com; Milly Minis shirt dress and Circus by Sam Edelman loafers both available at Nordstrom Pacific Centre

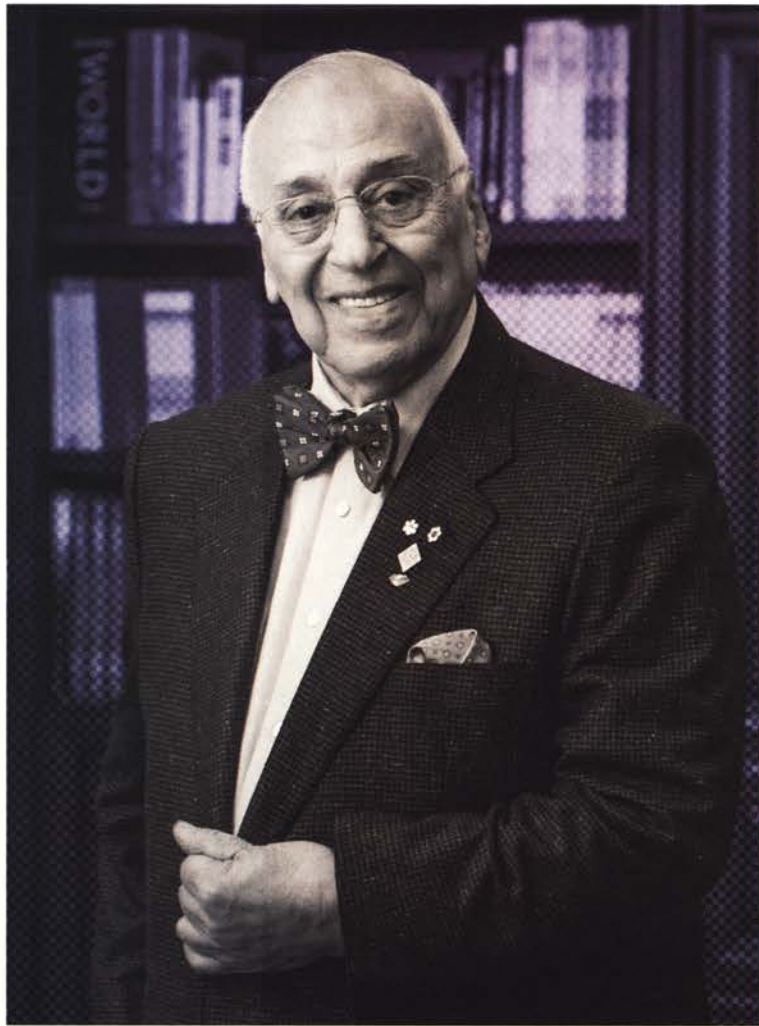
RICH MAN, POOR MAN

21 DJAVAD MOWAFAGHIAN

PHILANTHROPIST
AGE 88 MOVEMENT ↑ (#49, 2012)

Raised in Iran by a widowed mother who taught him and his siblings about selflessness and community, Djavad Mowafaghian made his fortune in construction. There he also built schools in the country's poorest neighbourhoods, understanding that health and education are the keys to a child's—and a nation's—future. After the Iranian revolution of 1979 he moved to Switzerland and then,

in 1987, to Vancouver. He has since used his resources to further health and social development in Africa, India, Haiti, Switzerland, England, and here in his adopted city. His extraordinary generosity has enriched everything from the Children's Hospital to SFU, Lions Gate Hospital, and the Centre for Child Development in Surrey. His \$15-million contribution to the Centre for Brain Health allowed UBC to leverage government funding and create one of the top brain research and treatment facilities on the continent. Slowed by a stroke in 2010 and now partially disabled, Mowafaghian, 88, puts life in refreshing perspective. "How much money do you need?" he asks. "You need money for eating and to sleep—a place for a bed. If you have a billion dollars, you cannot spend it. I love to help other people—my heart becomes happy." That sunny outlook makes a lot of other people happy, too.



GAME CHANGER

23 STEWART BUTTERFIELD

CO-FOUNDER & CEO, SLACK
AGE 42 MOVEMENT (First Appearance)

After Stewart Butterfield sold Flickr, the photo-sharing startup he co-founded, to Yahoo for \$35 million in 2005, he began assembling a team of programmers in Vancouver to develop a weird online multiplayer game called Glitch. Flickr had been a happy accident that grew out of his first attempt to develop such a game. As Glitch neared completion, it turned out that it was not the game itself but the tool the programmers created to communicate with each other that had great value. Slack is now valued at \$2.8 billion, and Butterfield is a beacon in the burgeoning tech scene in this city. Born in a cabin in Lund, B.C., he taught himself to code growing up and then studied philosophy at the University of Victoria and at Cambridge. His sensibility is perhaps best captured in the resignation letter he sent Yahoo, which is legendary in tech circles: "I will be spending more time with my family, tending to my small but growing alpaca herd and of course getting back to working with tin, my first love."



EAST-WEST CONNECTOR

22 THOMAS FUNG

CHAIR & CEO, FAIRCHILD GROUP
AGE 64 MOVEMENT ↑ (#28, 2013)

Eager to escape the shadow of his legendary father, Fung King Hey, Thomas Fung left Hong Kong for North America at age 15. He arrived in Vancouver on July 1, 1967—Canada's centennial—determined to make it on his own. Almost half a century later, you'd have to say he's succeeded. With Fairchild Media, he controls the largest Chinese media company in Canada. As the developer of

Richmond's thriving Aberdeen Centre, he owns not just the mall but many businesses in it, including Chef Hung Beef Noodle (a Korean chain to which he has North American rights) and Daiso (a remarkably profitable Japanese-based dollar store, which he plans to roll out across Canada). His Saint Germain Bakery in Richmond supplies dozens of airlines, and he intends to franchise the Aimé Pâtisserie he opened in Shanghai. The 1,200-person guest list at his son's wedding last year at the Convention Centre included Hong Kong's who's-who. Fung is the epitome of the international businessman: he travels frequently, is at home on both sides of the Pacific, helps other Asian immigrants, and next year will open a school in Hong Kong that offers a Canadian private-school curriculum to students hoping one day to follow in his footsteps.

NATIVE SON

24 WADE GRANT

SPECIAL ADVISOR TO THE PREMIER
AGE 37 MOVEMENT ↑ (#31, 2013)

Wade Grant was called on recently to welcome an incoming class of UBC students. He did it gracefully, evoking the history of his Musqueam people in a way that made clear that he remembers the past without being embittered by it. Then he had to leave for his job at Premier Christy Clark's office. He was named her special advisor on First Nations issues in June 2014; Clark called him her "relationship guide." He has since been convening groups to talk with the province about the many unresolved issues with B.C. First Nations. Grant, not yet 40, has made a name for himself as an ambassador for the Musqueam and a bridge between two worlds. He lives on the Musqueam reserve with his wife and two children but doesn't isolate himself there. His mother is former Musqueam chief Wendy Grant, his stepfather the former NDP minister Ed John. He himself was a band councillor for several years and, until recently, also the Musqueam's economic development manager. Small wonder that he's been courted by more than one political party. He's interested in politics, he tells these suitors, only if it directly helps his community.





● LADY IN WAITING

26 ANDREA REIMER

CITY COUNCILLOR

AGE 43 MOVEMENT ↑ (#32, 2014)

Is she Vancouver's next mayor? Andrea Reimer is Vision Vancouver's secret weapon—the councillor who doesn't get bashed by the party's left-wing supporters as a development sell-out. The one who can deliver an impassioned, verge-of-tears speech at city council, or be sent out among the hostile crowds that Mayor Gregor Robertson avoids. Named permanent deputy mayor shortly after Vision was elected for the third time last November, Reimer is relentless on her files—environment, sustainability, First Nations, public engagement. No environmental initiative at the city goes forward without her support. A former executive director of the Western Canada Wilderness Committee, she's the loyal soldier for now. But she's working hard at taming her patronizing-remark impulses and demonstrating her engaged, emotional, empathetic self. A former street kid and the mother of a transgender teen, she's the very embodiment of the city's diversity. If she does reach the mayor's office, she'll certainly be familiar with the room. She's the only councillor, say insiders, who's free to walk into Robertson's office any time for one of their frequent chats.

● COMMUNITY BUILDER

25 BING THOM

FOUNDER, BING THOM ARCHITECTS

AGE 74 MOVEMENT ↑ (#31, 2011)

"My client is more than the person who pays me," the architect Bing Thom once told architecture critic Witold Rybczynski. "My client is society and the public." Thom is one of those rare architects who lives his idealism. And he does so on both sides of the Pacific. Born in Hong Kong, educated at UBC and Berkeley, he worked with Fumihiko Maki and Arthur Erickson before striking out on his own in Vancouver. He's established the kind of eclectic practice that sees him shortlisted to design the Canoe Museum in Peterborough, Ontario (could there be a more definitively Canadian project?), while at the same time landing the prestigious Xiqu Centre, a \$347-million sanctuary dedicated to traditional Chinese opera in Hong Kong's West Kowloon Cultural District. To say nothing of his acclaimed redesign of Surrey Centre, or the many buildings he's designed in Vancouver. But it's not his buildings that get mentioned first in conversations about Bing Thom. It's his contribution to the communities where he builds them.



● THE ACCELERATOR

27 RYAN HOLMES

CEO, HOOTSUITE

AGE 40 MOVEMENT ↓ (#18, 2014)

Vancouver's tech poster boy is a big fan of the word "hustle." Life advice? "Now is the best time to hustle." Core value? "Hustle." Words to live by from the founder of the local social-media-dashboard success story that counts the NHL, eBay, the White House, and Sony Music Entertainment among its high-profile

clients. It's unclear whether the (private) company is even close to profitable, though it probably would be if it halted its aggressive global growth strategy. Holmes himself—fiercely independent and committed to Vancouver—is now investing in local startups as a way of building the tech industry here. Meanwhile, Hootsuite is building its own campus by connecting the three buildings it occupies west of Main Street. It may well go public in the next couple of years, analysts say, particularly after news that Open Text's principal accounting officer has accepted the CFO position. (The success of Shopify, the e-commerce software company that went public, has inspired Holmes.) "You must always be open to taking risks," he says. "Learn from failure; don't fear it."



● TRADES PERSON

28 KATHY KINLOCH

PRESIDENT, BCIT

MOVEMENT (First Appearance)

Say "post-secondary education" in Vancouver and people think UBC and SFU. The B.C. Institute of Technology may not get the same recognition, but the B.C. Liberal government's jobs plan—which helped get them re-elected in 2013—is built around the innovation and resource economies, and LNG in particular. Those sectors need skilled workers, not young people with degrees in art history, English literature, or women's studies. Which is why Kathy Kinloch's role as president of BCIT is so important to the future of the city and the province. A former nurse who moved into health care and then into education, she took the reins at BCIT after a stint as president of Vancouver Community College. Her mandate is clear: satisfy what she calls the "insatiable demand" created by the government's message that we need more people in the economy who have technical skills. To that end, as competition for government funding intensifies, she's seeking to develop alternative sources of revenue. One approach is to bring educators, businesses, and students together by collaborating with startups in need of applied research. Her success to date became clear in September, when BCIT opened a new campus—its fifth—on Annacis Island.



TOP COP

29 ADAM PALMER

CHIEF CONSTABLE, VPD
AGE 52 MOVEMENT (First Appearance)

When the city was looking for a new chief constable last year, Adam Palmer was one of three internal candidates who ticked all the boxes. After studying business administration at SFU, he worked as a corrections officer before joining the force in 1987. He's served everywhere from the jail to the gang crime unit, and from police/Crown liaison to the planning, research, and audit section. As an inspector, he oversaw the city's toughest neighbourhoods, as well as the port and marine division. During the Winter Games, he was venue commander for the Pacific Coliseum. Deputy chief since 2010, he ended up with responsibility for all investigative areas of the force. Along the way he's also led executive leadership programs with the FBI. Palmer clearly had the resume and the experience the position demands, and was appointed the VPD's 31st chief constable in May. The intangibles of leadership are harder to assess. Peter Brown, the Canaccord founder and honorary VPD chief, called Palmer's predecessor, Jim Chu, "one of the finest people I've ever met, a natural leader who's quick to credit others for any success and to take responsibility for any failures or shortcomings." Chu's legacy is a police force considered among the best in North America; Palmer's challenge is to build on that legacy while making the force his own.



CHANGE AGENT

30 MARY ACKENHUSEN

PRESIDENT & CEO, COASTAL HEALTH
AGE 55 MOVEMENT (First Appearance)

Mary Ackenhusen began her career as an industrial engineer before completing an MBA at Harvard Business School. In 2014 she was named Vancouver Coastal Health's president and CEO, in no small part because she could see opportunities where others saw hopeless contradictions. "My selling point," she recalls, "which I think resonated, was my passion and courage to work aggressively to make our current public healthcare system sustainable in the face of increasing demand and stagnant budgets." As the demographic bulge of aging baby boomers strained the healthcare system, her white whale became the Clinical & Systems Transformation (CST)—a single electronic health record, accessible to clinicians and patients anytime, anywhere. "This is an essential building block of modern healthcare that we have not yet achieved," she says. "We must do so, and soon." The mega-IT project Ackenhusen inherited, reported to cost \$842 million, had, as she puts it, "gone off the rails." Her team parted ways with IBM and, engaging Coastal Health's 15,000 employees and more than 2,000 physicians, relaunched an initiative to design a viable system. "My goal is to make sure that our system is still working for all of us in 10 years."

GREEN GIANT

31 SADHU JOHNSTON

ACTING CITY MANAGER
AGE 41 MOVEMENT (#14, 2014)

Now that Vancouver's bureaucratic overlord, Penny Ballem, has left the building, Johnston—hired from Richard Daley's Chicago administration in 2009 to drive Mayor Gregor Robertson's green agenda here—is at the helm as acting city manager. While Ballem handled the high-profile political and money files, Johnston tackled the longer-term projects: managing the city's emergency-response plan; overseeing the overall infrastructure plan; and, of course, transforming Vancouver into the greenest city in the universe. That won't be achieved solely through idealism and policy; it starts with understanding the business case for new environmental standards and innovations. Johnston—a woodworking aficionado who hand-crafted his own canoe—is the go-to guy for companies scouting Vancouver for a place to pilot new products and projects because he understands both the theory and the practice. His name isn't widely known in the city, but in the global green-cities movement he's viewed as an influencer. And though he has said that he doesn't want the city manager post, he wouldn't be the first acting executive who grew into the permanent gig.



29: John Lehmann/CP

32: Adam Blasburg; 33: Jerome Miran/Usa Today Sports



LABOUR OF LOVE

32 IRENE LANZINGER

PRESIDENT, BC FEDERATION OF LABOUR
AGE 60 MOVEMENT (First Appearance)

When she was elected head of the BC Federation of Labour late last year, Irene Lanzinger had big boots to fill. Her predecessor, Jim Sinclair, was a loud, passionate advocate for the province's workers, a one-time journalist whose popularity

was evidenced by his unprecedented 15-year term. Lanzinger, a former teacher who went on to become president of the BC Teachers' Federation, is the first woman to head the organization (even though women make up more than half of union membership in the province) and thus serves as a ground-breaking, if belated, role model. Her more concrete goals—a \$15 minimum wage; stronger health and safety laws; countering the temporary foreign workers program—will likely prove more elusive. With union membership declining sharply over the past decade, and a Liberal government hostile to unions making it more difficult to organize them, Lanzinger has her work cut out for her—and the half million members whose interests she represents.

RISING SON

33 TOM GAGLARDI

PRESIDENT, NORTHLAND PROPERTIES
AGE 47 MOVEMENT (First Appearance)

The family name is part of provincial history. Tom Gaglardi's grandfather was "Flyin' Phil" Gaglardi, a cabinet minister in the Social Credit government of W.A.C. Bennett in the 1950s and '60s. Phil's son Bob founded Northland Properties, starting with real estate, restaurants, and budget motels. After nearly going under in the 1980s (Gaglardi was saved from bankruptcy thanks to help from Jimmy Pattison and Luigi Aquilini), Northland has since grown into one of the largest privately held companies in the province. Besides real estate and the Sandman and Signature chains, the Gaglardi's own Moxie's, Denny's, and the Sutton Place Hotel here (as well as the Sutton Place in Edmonton and the right to build elsewhere in Canada). Business, like politics, makes strange bedfellows. Tom Gaglardi may be best known for having (with Ryan Beedie) come out on the losing end of a court battle with the Aquilinis over ownership of the Vancouver Canucks, but he's now an NHL owner and governor himself, having bought the Dallas Stars in 2011. And the Gaglardi's have long been involved with the Aquilinis in an expansive, all-seasons resort they hope to build north of Squamish.



● TEAM BUILDER

34 CAROL LEE

CEO AND CO-FOUNDER,
LINACARE COSMETHERAPY
MOVEMENT ↓ (#21, 2014)

"I like to do things that are important to me," explains Carol Lee, the daughter of real-estate billionaire and noted philanthropist Robert H. Lee, whose name graces UBC's new alumni centre. "It's a combination of interest and curiosity in different projects." Lee is plainly having an impact as chair of both the Vancouver Chinatown Revitalization Committee and the Vancouver Chinatown Foundation; and on the board of the Rideau Hall Foundation, a position that requires her to visit Ottawa two or three times a year. To say nothing of her main business endeavour: Linacare is a skin-care line that's both cosmetic and therapeutic, specializing in aiding cancer patients and burn victims. Lee's focus is the changing role of the Chinese community in this city. The three restaurants she just bought in Chinatown are, in that sense, less about food than about the neighbourhood they occupy. She's not talking about gentrification; she's nurturing inclusiveness by walking the fine line between respecting tradition and encouraging growth. "I can't do it on my own," she says. "It's all about teamwork. The secret to success is always finding the right people."



● TRAIL BLAZER

35 JODY WILSON- RAYBOULD

LIBERAL MP, VANCOUVER GRANVILLE
AGE 44 MOVEMENT ↑ (#36, 2014)

She's not a natural politician. She doesn't network easily or promote herself. She's not a natural politician. She doesn't network easily or promote herself. In fact, in one debate during the election campaign, it was her NDP opponent, Mira Oreck, who stepped in to say that Jody Wilson-Raybould was hiding her light under a bushel and should get credit for her work on treaty negotiations. But if the new MP for Vancouver-Granville is quiet and unassuming, it's not because she lacks a power resume. The daughter of Chief Bill Wilson, Wilson-Raybould is a former Crown prosecutor who worked in Vancouver's gritty provincial court on Main Street, worked with the B.C. Treaty Commission, and until recently served as a regional chief with the Assembly of First Nations. Colleagues describe her as more policy wonk than campaigner, more comfortable revising a report in detail than participating in a rapid-fire debate. As a negotiator, she's known as someone who knows how to get everybody to a win. She'll be a key voice in Justin Trudeau's Liberal government, bringing an aboriginal and western voice to the table, as well as a determination to empower women. It's an important first for the province.

● BARGE AND IN CHARGE

36 KYLE WASHINGTON

CHAIR, SEASPAN CORP.
AGE 45 MOVEMENT ↓ (#30, 2013)

Since being sent to Vancouver in 1994 by his father to oversee the family's huge marine division, Kyle Washington has become a force in the city's business community. As executive chair of Seaspan Corp., he's overseen major gains by the shipbuilding, drydock, and barge operator, highlighted by an \$8-billion (and growing) contract to build 12 vessels for the federal government that effectively resuscitated a dying industry on the West Coast. Washington is also an active director on the boards of several companies owned by the family and keeps in close touch with his 81-year-old father, Dennis, who amassed a multi-billion-dollar fortune in construction, mining, and shipping. Kyle, 45, and his wife, Janelle, support many charitable causes, but he has also earned a reputation as a work-hard, play-harder party guy. Earlier this year, he was handed a three-month driving ban after a bizarre incident when, leaving the West Vancouver Yacht Club, he drove one of his many pricey cars into a ditch. When he blew above the limit, his lawyer argued in court that Washington's "bizarre behaviour" that night was a reaction to a prescription sleeping pill.





NATURAL WONDER

37
DAVID SUZUKICO-FOUNDER, DAVID SUZUKI FOUNDATION
AGE 79 MOVEMENT ↓ (#2, 2011)

For half a century he's been warning that our short-sighted stewardship of the planet is leading toward disaster, and the world has finally started to listen. David Suzuki frankly fears it may be too late, though he knows that's no reason to abandon hope and hard work. Soon to turn 80, he shows few signs of slowing down, giving speeches, publishing books (the most recent, *Letters to My Grandchildren*, is the 55th title that bears his name), marching in climate-change demonstrations along with the likes of Jane Fonda and Bill McKibben, and paddling the Peace River in solidarity with First Nations protesting the Site C dam approval. He's a polarizing figure (just ask Justin Trudeau, with whom he has publicly quarrelled), and corporate types like to paint him as a hypocrite for living in a multi-million-dollar Point Grey home (which he bought, four decades ago, for \$135,000). Some young environmentalists feel his message and his methods have become outdated, but no one can deny that the geneticist-turned-TV-host-turned-environmental activist—who's regularly voted among the most admired and trusted Canadians—will leave a legacy that places him in the company of Wendell Berry, Rachel Carson, and Jacques Cousteau.

DOWN BY LAW

38
JOSEPH ARVAYPARTNER, FARRIS, VAUGHAN,
WILLS & MURPHY
AGE 66 MOVEMENT ↓ (#20, 2014)

Knowing something about the plight of minorities—he was confined to a wheelchair after a car accident while a student at the University of Western Ontario—Arvay has long fought for the underdog. He helped strike down the law preventing same-sex marriage, fought for the rights of the children of sperm donors, and argued all the way to the Supreme Court that the Canada Border Services Agency's withholding of gay materials violated the constitutional rights of Little Sister's bookstore and its owner, the late Jim Deva. Arvay has represented clients dealing with issues of all legal stripes, but it's his work in helping to define what the Charter of Rights and Freedoms actually means that has made him perhaps the pre-eminent constitutional lawyer in the country. He represented Gloria Taylor in the case that led the Supreme Court to strike down the law banning assisted suicide, forcing the government to come up with a legislative response and prompting the Canadian Medical Association to instruct its members to follow their conscience in dealing with individual cases. As increasing numbers of baby boomers watch their parents endure protracted deaths, and public opinion polls favour more humane end-of-life options—not to mention the new Liberal government in Ottawa—it seems inevitable that the laws will soon be changed. And that Joseph Arvay will be one of the people making it happen.



SEE YOU IN COURT

39
KATRINA PACEYEXECUTIVE DIRECTOR,
PIVOT LEGAL SOCIETY
AGE 41 MOVEMENT (First Appearance)

As a lifelong activist, Katrina Pacey is leery of appearing on lists such as this. But as the executive director of Pivot—a group of legal professionals committed to social justice on the Downtown Eastside—she appreciates having access to the other people on such lists. “Because we’re lawyers,” says Pacey, “we can get invited to meetings that frontline activists or sex workers may not be invited to.” Bringing the frontline to Ottawa has become an effective MO for Pivot. “It becomes much harder when you have somebody in front of you telling you, ‘Your laws are forcing me into the darkest corners of the Downtown Eastside where I don’t know if I’m going to make it home tonight.’” Pacey has spent almost a decade arguing that Canada’s prostitution laws are unconstitutional. *Canadian Lawyer* named her to its “25 Most Influential” list for “helping change draconian laws that threaten the lives of sex-trade workers and restore dignity to people who have been marginalized.” Not long after Canada’s Supreme Court ruled that the law violated sex workers’ rights to improve their safety and health, the Conservative government introduced new legislation to undermine the decision. And Pacey began working on her next piece of litigation.

40 RICK HANSEN

CEO, RICK HANSEN FOUNDATION
AGE 58 MOVEMENT ↑ (#50, 2007)

A paraplegic since he was thrown from a truck at age 15, Rick Hansen is best known for his Man in Motion tour, from March 1985 to May 1987, when he circumnavigated the globe in his wheelchair (damaging his shoulder on the first day) to raise awareness and money for people with disabilities. That journey made him a hero in the Terry Fox mould, but it's what he's done in the decades since—from counselling newly paralyzed people to lobbying for the rights of the disabled to establishing a foundation that has raised more than \$200 million—that makes him an enduring role model. Many of the things that physically challenged people in Vancouver (and elsewhere) take for granted—curb ramps, handicapped parking spots, fully accessible washrooms—have grown directly out of Hansen's advocacy and example. A champion Paralympic athlete in 1984, and a torchbearer at the 2010 Winter Games, he's made the city more inclusive and become a civic beacon by turning personal misfortune into an ongoing crusade to help others.



STATION MASTER

41 JILL KROP

NEWS DIRECTOR, GLOBAL BC
AGE 52 MOVEMENT (First Appearance)

When Jill Krop, 52, arrived at BCTV in her early thirties, the idea that a woman would run either the newsroom or the station seemed unlikely. Last April, she was placed in charge of both. The most-watched local newscast in the region had slipped in the ratings, so she went to work. She turned beloved anchors back into reporters, where they could break news. She anointed a Chinese-Canadian breakfast show host as co-anchor of the six o'clock news. And she began transforming her daily newsroom into a robust online presence. Today, at BCTV's current incarnation as Global, Krop orchestrates the daily conversation that takes place in the sweet spot where urban Vancouver turns into the suburbs. "In the golden era of news, you had one middle-aged Caucasian male speaking to an audience that by and large matched him," she says. "That just doesn't exist anymore. How do I appeal to an immigrant from South Asia who's just learning English but interested in understanding where they live? A 40-year-old mother who works all day and has to still cook dinner and barely has time to watch news? And a senior who's long been a viewer from our BCTV days and lives up north and doesn't want a thing to change?" Answer: by doing what she did as a reporter almost two decades ago—hold the powerful accountable.



DATE KNIGHT

42 MARKUS FRIND

FOUNDER, PLENTYOFFISH.COM
AGE 36 MOVEMENT (First Appearance)

Only last year, Markus Frind was quoted as saying he had "no intention of selling to any of the many investors who have expressed an interest in Plenty of Fish," the dating website he created in two weeks in 2003. This year, he sold it to Match.com for US\$575-million cash, joining the likes of Roger Hardy (of Coastal Contacts and Shoes.com) and Charles Chang (who cashed out of Vega plant-based food and nutritional products) as the city's latest self-made multi-millionaires. What will the 36-year-old developer do with his newfound riches? He wants to spend more time with his baby daughter, he loves to travel, and he's beginning to invest in local startups, including Cymax, an online furniture retailer, and banking-meets-tech outfit GroupLend. "He has a brilliant mind," says an investment banker who knows him well. "He used to play chess with his dad when he was growing up, but constantly got his ass beat. He started winning when he started thinking five or six steps ahead. That's how he operates, and I think that's why he's so successful today. He's always ahead of the game, and that's rare in Vancouver."



42: Mark Yuen/Vancouver Sun

VANCOUVER + Brian Jessel BMW

WITH GREAT POWER, CAME GREAT CONVERSATION

A YEAR OF THE M POWER SPEAKER SERIES

Every year, *Vancouver* magazine unveils an index of 50 influential and powerful people who run Vancouver—from philanthropists, developers, activists and politicians. This is our Power 50.

The December issue—the one you're holding—is one of our most popular of the year, and our revealing profiles resonate online months after they're published.

This past year, for the first time ever, *Vancouver* magazine and Brian Jessel BMW teamed up to bring select 2015 Power 50 winners to the stage in a quarterly networking and thought-leadership event hosted at the stunning Brian Jessel BMW showroom.

More than 600 Brian Jessel BMW customers, VIPs and engaged Vancouverites attended our five conversations, featuring new Vancouver Granville Liberal MP Jody Wilson-Raybould, Bob Rennie, Polygon Homes founder and arts patron Michael Audain, local TED organizers Janet and Katherine McCartney and many other prominent city builders.

The powerful conversations on stage were just the beginning. Great food and wine before and after the event fueled some of the best networking opportunities in the city.

We hope you join us for next year's series. Check out VanMag.com/MPower for details.

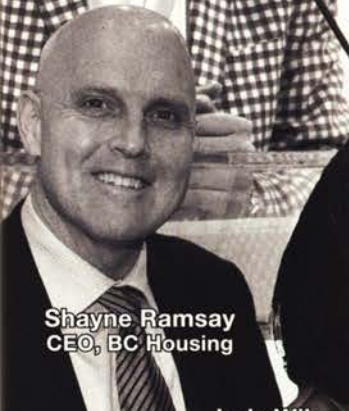


Brian Jessel

VANCOUVER
MAGAZINE

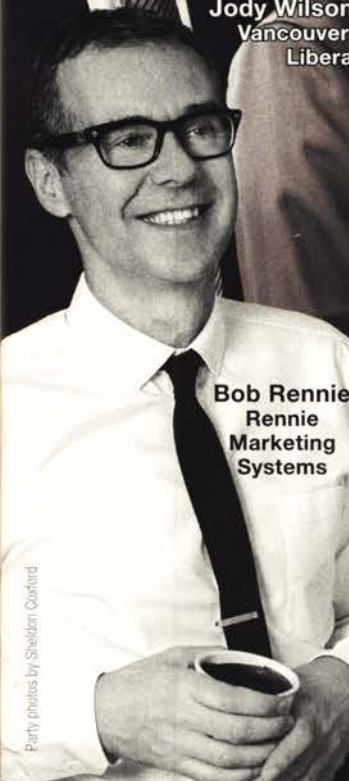


Jim Murray
Brian Jessel BMW
Managing Partner



Shayne Ramsay
CEO, BC Housing

Jody Wilson-Raybould
Vancouver Granville
Liberal MP



Bob Rennie
Rennie
Marketing
Systems



Anthony Von Mandl
Proprietor of
Mission Hill
Family Estate



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Diana Zoppa Brian
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Michael Audain
Polygon Homes
Chair and Audain Art
Museum Founder



● DESIGNER GENES

43 GREGORY HENRIQUEZ

ARCHITECT, HENRIQUEZ PARTNERS
AGE 52 MOVEMENT (First Appearance)

There are architects in this town who design nothing but high-end towers. Others specialize in modest projects of social housing or low-cost rentals. There's only one who does both. Gregory Henriquez is the mind behind the big-bang Telus Garden project that opened in September, with its giant archway and unusual glass boxes hovering over the downtown sidewalks. He's helping to turn the three Hootsuite buildings off Main Street into an interlinked campus. He's working with developer Ian Gillespie on the billion-dollar Oakridge shopping mall redevelopment—luxury stores! condos that look like terraced hillsides in China!—and, again with Gillespie, on the remake of the crumbling Stanley/New Fountain building in Gastown that operated for the last decade as a combination of shelter and transitional housing. It will become new, livable social housing, combined with stacks of market-rental units. Henriquez produced a book earlier this year, *Citizen City*, that examines how developers, architects, governments, and non-profits can work together to capture wealth from real estate to use for social good. That's unabashedly his aim: to merge architecture and social justice in the effort to give people of all income levels a city they can call home.

● SISTER ACT

44 JANET & KATHERINE McCARTNEY

DIRECTORS, PDW INC.
AGES 57 MOVEMENT ↓ (#35, 2014)

For the past two years, during a week in March, billions of dollars of net worth has sat, thigh-to-thigh, in a custom-built theatre in the west ballroom of the Vancouver Convention Centre. It's possibly the largest concentration of wealth on the planet during that time, with attendees sych as Al Gore, Amazon's Jeff Bezos, Bill Gates, and Google's Larry Page and Sergey Brin. For all the star power, though, the *éminences grises* behind this digital Davos are the twins Janet and Katherine McCartney. With a staff of about 40 full timers and 15 part timers, they help coordinate TED's \$60-million conference business out of the North Van offices of PDW (Procreation Design Works), the event production company that has worked with TED curator Chris Anderson since 2002.

"TED in Vancouver is more than simply filling hotels and a convention centre," says Greg Klassen, who as former CEO of the Canadian Tourism Commission (now Destination Canada) worked with the sisters to bring TED to town from Long Beach for the first time last year. "It's about the scientists, engineers, venture capitalists, Hollywood stars, and decision-makers in Vancouver year after year who develop a relationship with our business community." Everybody wins. Burnaby-based General Fusion Inc. appointed astronaut Mark Kelly to its advisory council after meeting him at TED, and—coincidence or not—Microsoft announced its Vancouver expansion (and 400 projected new jobs) six weeks after the temporary theatre was disassembled last March.

Thanks to the sisters' negotiating acumen, PRW's production expertise, and the overwhelming success of the first Vancouver TED back in 2014, the conference is here to stay. Chris Anderson announced earlier this year: "This is our home for the foreseeable future."



● FRIEND IN DEED

45 JOEL SOLOMON

CHAIRMAN, RENEWAL FUNDS
AGE 60 MOVEMENT ↓ (#15, 2011)

A native of Tennessee, Joel Solomon learned about political organizing while working on Jimmy Carter's U.S. presidential campaign in the 1970s. A serious health issue led to some soul-searching on Cortes Island, where in 1993 he met a young organic farmer named Gregor Robertson. Their views aligned, especially on the urgent need to address environmental issues, and they became fast friends. Solomon has supported Robertson, from his business ventures to the provincial legislature to the mayor's office, ever since. His own work revolves around Renewal Funds—a venture capital firm that generates impressive returns by investing in businesses built on social and environmental innovation—and chairing the board of Hollyhock, the retreat and learning centre on Cortes. All of this dovetails nicely with Vancouver's "Greenest City by 2020" vision, which Solomon robustly supports and, indeed, helped to create. Gregor Robertson's career in public life is not likely to end at the mayor's office. Wherever it leads, he'll have the support of his most important sponsor, mentor, and friend.



44: Allison Kuhl 45: Dean Buscher

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● BRIGHT LIGHT

46 OMER ARBEL

CREATIVE DIRECTOR, BOCCI

AGE 39 MOVEMENT (First Appearance)

Vancouver may love Omer Arbel, but that doesn't mean the feeling is entirely mutual. He's the city's best-known designer—equally at home in interior design, industrial design, and architecture—and widely celebrated on the international stage (Gwyneth Paltrow just named his Bocci light installation

one of her favourite picks from London Design Week)—but the design scene here, he says, is not ideal. "I'm not saying Vancouver designers are weak, but the culture is just too undeveloped to sustain a career. I've been splitting my time between here and Berlin. Vancouver designers often have to move and fight for their ground in other markets where they might not be connected." His message reverberates through the local art and design communities: housing costs are high, the city is more intent on the tech and green industries, support systems are simply not in place. There's speculation that he himself may move to Germany. Let's hope he chooses instead to stay and help build the vibrant community he'd like to be part of.

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POWER
50

FOOD FIGHTERS

48 BUS FULLER/ STAN FULLER/ JEFF FULLER

RESTAURATEURS

AGE 86, 62, 50 MOVEMENT ↓ (2001)

In the beginning, Bus created Earls. That's Leroy Earl "Bus" Fuller, an 86-year-old dynamo who got out of the oil business and into restaurants via a little spot in Sunburst, Montana, called The Green & White. He moved on to A&W franchises then opened the first Earls (in Edmonton) in 1982 and the second (on Marine Drive in North Vancouver) in 1983. Bus also created four sons. Two of them—Stan, and Jeff—now head Earls and JOEY, respectively. Those chains, along with Cactus Club and Browns Social House—which are both presided over by Earls alumni—are rapidly replicating their respective "premium casual" concepts throughout North America. Cactus Club just opened a spectacular complex at First Canadian Place, their first outpost in Toronto. Earls and JOEY already have multiple rooms there, in many other Canadian cities, and, increasingly, in U.S. markets as well. Earls is killing it in Miami, Boston, Chicago, and Washington; JOEY has four rooms in Seattle and just opened their first Los Angeles location (they also have the fast-growing Local Public Eatery brand). The Fuller chains are aggressive, well managed, and intensely competitive. They are privately held, but industry analysts suggest that their combined annual sales will soon approach a billion dollars.



FIELD OF DREAMS

47 DAVID SIDOO

CHAIR, EAST WEST PETROLEUM

AGE 56 MOVEMENT ↔ (#47, 2012)

Before he struck it rich in the oil business, David Sidoo was a football star at UBC. His love of the game—and of his alma mater—has been a constant through his career: as a CFL defensive back with Saskatchewan and the B.C. Lions, then as a partner at Yorkton Securities, and finally as an investment banker. His first big win, American Oil & Gas, made him wealthy when it was acquired by Hess. His success has allowed him to pursue philanthropy and return the support he received from coaches and friends when his sawmill-worker father died suddenly and he thought he'd have to drop out of university to help his family. His Sidoo Family Giving foundation funds everything from children's breakfast programs to community scholarships. But the initiative closest to his heart is the football program at UBC, which was facing deep, perhaps mortal, cuts. Sidoo stepped up and put together a group of alumni to form the 13th Man Foundation. New corporate sponsorships, new facilities, a new coach, and new recruits have made the Thunderbirds a force once again. Which makes it only fitting that the turf at Thunderbird Stadium is now called David Sidoo Field.





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POWER
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MAN WITH A PLAN

49 ANDY YAN

SENIOR URBAN PLANNER/RESEARCHER,
BING THOM ARCHITECTS
AGE 40 MOVEMENT (First Appearance)

In 2009, Bing Thom Architects spun off a research and development division to identify the many influences converging in Vancouver. A young urban planner named Andy Yan soon gained influence by dispelling urban myths and making sense of a sort of ground-truth that everyone in this city seemed to believe but nobody in power would address. Yan had grown up in Vancouver, and he remembered Granville Street in the mid-'80s as "a very cool menagerie of people of all stripes. The greatness of cities is in the weird and the strange." He'd felt that vibrancy ebb, and he tracked the ghost stories that have taken hold in the city, attempting to make sense of the zombie neighbourhoods of Coal Harbour, the bogeymen reputation of China driving up housing prices. His research mostly became fodder for nerdy urbanists. And then, in 2014, there he was in the *New Yorker*, explaining how a city with per-capita income similar to that of Reno, Nevada, could have San Francisco's housing prices. He loves to say, "Anecdote is not the plural of data!" Today, people are listening. He's been reappointed to the city's planning commission. He's on the roundtable for the mayor's task force on housing affordability, the board of the Downtown Eastside Neighbourhood House, and the David Suzuki Foundation's climate council. "How do you scare off the bogeymen?" Yan asks. "You shine a bright light on them."



HOMETOWN HERO

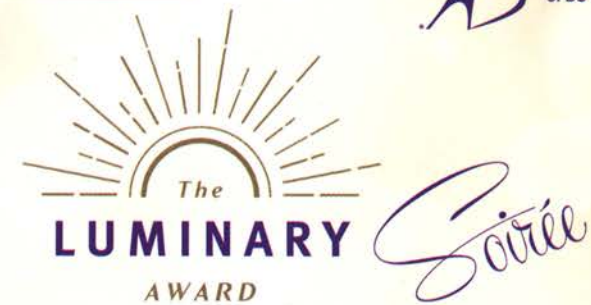
50 DOMINIC BARTON

MANAGING DIRECTOR, MCKINSEY AND CO.
AGE 53 MOVEMENT (First Appearance)

McKinsey & Co. is the world's leading management consulting firm—or *was*, until one of its senior partners, Anil Kumar, pled guilty in 2010 to revealing client secrets to a Wall Street hedge-fund manager, who went to prison for insider trading. As the managing director of McKinsey, Dominic Barton has spent much of his time in recent years seeking to restore the firm's tarnished image and introduce change and innovation at the global behemoth, which operates in 50 countries and has revenues of more than \$6 billion. Earlier this year McKinsey opened an office here, a sign of the city's emergence. "We are very bullish on Vancouver," Barton says. "The city and the region are full of amazing talent, are central to an increasingly globally important trade route with Asia, and are flexing their muscles in sectors from natural resources to tech. We were overdue for an office here." Vancouver also represents a homecoming of sorts for Barton, 53, who grew up in the Fraser Valley and studied economics at the University of British Columbia before heading to Oxford on a Rhodes Scholarship. He's now based in London and, as global managing director, travels the world constantly. His passion for this city extends beyond McKinsey to his role as a strategic adviser to HQ Vancouver, an initiative that seeks to persuade Asian companies to locate their global headquarters here. **TM**

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